# **STRATEGIC PLAN 2020 – 2023**





## **Our Vision**

To inspire excellence in dental specialties in Canada.

## **Our Mission**

To be the leader in defining, recognizing and promoting excellence in the dental specialties.

# **Our Strategic Priorities**

#### 1. Maximize Membership Growth and Engagement

- Work towards a 30% increase in membership over a three-year period.
- Focus on building greater engagement with its members.
- Promote the Fellowship Examination among key stakeholders.
- Establish an international symposium.
- Create committee(s) to represent and advocate for new Fellows of the College

#### 2. Review and Revitalize Governance Model

- Create and implement a dynamic organizational structure for both the Board and staff members.
- Develop a formal succession plan for all Board and staff positions.
- Fill vacant seats on the Board and/or Committees.
- Engage new Fellows within governance to enable diversity in opinions.

#### 3. Develop New Revenue Streams

- Research government grants.
- Investigate sponsorships from industry suppliers.
- Achieve a 25% increase in revenue from new programs and/or services by 2023.

## 4. Optimize Fellowship Examination

- Achieve voluntary completion of the Fellowship Examination by 100% of eligible candidates.
- Further increase geographic accessibility.
- Ensure fiscal viability of the Examination.
- Create excellence competency profiles.
- Partner with other inter-disciplinary organizations.



#### 5. Achieve Excellence in Communications

- Achieve 90% member and other stakeholder satisfaction rating with RCDC communications.
- Create and deploy a comprehensive communications plan that will allow RCDC to be proactive, transparent and as consistent as possible when disseminating information to members and other stakeholders.
- Leverage social media and the digital channel in general.

#### 6. Fully Leverage and Engage Volunteers

- Achieve 90% overall satisfaction rating with RCDC by volunteers.
- Develop a comprehensive volunteer management plan.
- Increase levels of consultation and collaboration.
- Organize networking events and opportunities with other volunteers.
- Increase volunteer recognition and appreciation.

## 7. Engage in Lobbying and Advocacy

• Identify key topics and issues relevant to RCDC to engage in lobbying and advocacy on behalf of its members.